

IRA L. SCHALL, CPA DAVID C. ASHENFARB, CPA MICHAEL L. SCHALL, CPA



Audited Financial Statements

December 31, 2016



IRA L. SCHALL, CPA DAVID C. ASHENFARB, CPA MICHAEL L. SCHALL, CPA

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Committee to Protect Journalists, Inc.

Report on the Financial Statements

We have audited the accompanying financial statements of Committee to Protect Journalists, Inc. ("CPJ"), which comprise the statement of financial position as of December 31, 2016, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Committee to Protect Journalists, Inc. as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited CPJ's 2015 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated May 16, 2016. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2015 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Schall & Ashenfarb

Certified Public Accountants, LLC

Schall & ashenfarb

May 25, 2017

COMMITTEE TO PROTECT JOURNALISTS, INC. STATEMENT OF FINANCIAL POSITION AS OF DECEMBER 31, 2016

(With comparative totals as of December 31, 2015)

Assets

	12/31/16	12/31/15
Cash and cash equivalents	\$1,664,702	\$1,089,278
Pledges receivable, net (Note 3)	5,209,786	3,198,621
Prepaid expenses and other receivable	54,494	100,942
Investments (Note 4)	12,092,436	12,179,794
Fixed assets (net of accumulated depreciation) (Note 5)	300,077	182,916
Security deposit	82,171	83,130
Total assets	\$19,403,666	\$16,834,681
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$344,173	\$389,701
Deferred rent	140,233	183,329
Conditional contribution (Note 6)	300,000	300,000
Total liabilities	784,406	873,030
Net assets:		
Unrestricted	1,575,809	1,259,088
Temporarily restricted (Note 7)	7,543,451	5,202,563
Permanently restricted (Note 8)	9,500,000	9,500,000
Total net assets	18,619,260	15,961,651
Total liabilities and net assets	\$19,403,666	\$16,834,681

COMMITTEE TO PROTECT JOURNALISTS, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2016

(With comparative totals for the year ended December 31, 2015)

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total 12/31/16	Total 12/31/15
		(Note 7)	(Note 8)		
Public support and revenue:					
Contributions	\$2,056,146	\$4,870,000		\$6,926,146	3,716,939
Gala (net of expenses with a direct benef					
to donor of \$362,621)	987,593			987,593	1,163,434
Net investment income/(loss) (Note 4)	15,907	437,165		453,072	(266,782)
Miscellaneous income	3,148			3,148	2,261
In-kind services (Note 11)	244,311			244,311	162,428
Net assets released from restriction	2,966,277	(2,966,277)		0	0
Total public support and revenue	6,273,382	2,340,888	0	8,614,270	4,778,280
Expenses:					
Program services	4,605,686			4,605,686	4,352,282
Management and general	434,103			434,103	353,306
Fundraising	916,872			916,872	887,381
Total expenses	5,956,661	0	0	5,956,661	5,592,969
Change in net assets	316,721	2,340,888	0	2,657,609	(814,689)
Net assets - beginning of year	1,259,088	5,202,563	9,500,000	15,961,651	16,776,340
Net assets - end of year	\$1,575,809	\$7,543,451	\$9,500,000	\$18,619,260	\$15,961,651

COMMITTEE TO PROTECT JOURNALISTS, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2016

(With comparative totals for the year ended December 31, 2015)

Program Services

	General Programs	Advocacy and Communications	Editorial	Total Program Services	Management and General	Fundraising	Total Expenses 12/31/16	Total Expenses 12/31/15
Salaries	\$1,155,364	\$286,333	\$589,140	\$2,030,837	\$79,053	\$425,992	\$2,535,882	\$2,419,668
Payroll taxes and benefits	351,045	85,245	168,853	605,143	18,038	123,307	746,488	667,216
Professional fees (including								
in-kind) (Note 11)	473,683	54,343	315,775	843,801	200,394	152,997	1,197,192	1,055,691
Occupancy	183,771	45,544	93,708	323,023	12,574	67,758	403,355	394,281
Travel (including in-kind) (Note 11)	192,817	38,273	25,205	256,295	1,744	59,614	317,653	372,844
Grants	244,008			244,008			244,008	215,376
Office supplies and maintenance	14,880	3,793	12,862	31,535	1,912	5,704	39,151	43,893
Telephone and internet	23,598	4,892	9,308	37,798	1,289	6,834	45,921	50,655
Publications, printing and								
postage (including in-kind) (Note 11)	2,438	8,140	52,013	62,591	1,323	39,308	103,222	119,608
Insurance	16,337	4,049	8,330	28,716	1,118	6,024	35,858	40,972
Fees	14,663	1,083	2,193	17,939	1,312	9,072	28,323	61,049
Depreciation	23,218	6,496	13,159	42,873	3,119	9,542	55,534	62,598
Bad debt expense					108,970		108,970	10,240
Other	23,529	50,712	6,886	81,127	3,257	10,720	95,104	78,878
Total	\$2,719,351	\$588,903	\$1,297,432	\$4,605,686	\$434,103	\$916,872	\$5,956,661	\$5,592,969

COMMITTEE TO PROTECT JOURNALISTS, INC. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2016

(With comparative totals for the year ended December 31, 2015)

	12/31/16	12/31/15
Cash flows from operating activities:		
Change in net assets	\$2,657,609	(\$814,689)
Adjustments to reconcile change in net assets to net		
cash provided by operating activities:		
Depreciation	55,534	62,598
Realized gain on sale of investments	(257,058)	(63,327)
Unrealized (gain)/ loss on sale of investments	(25,754)	586,759
Changes in assets and liabilities:		
Pledges receivable	(2,011,165)	178,035
Prepaid expenses and other receivable	46,448	(36,038)
Security deposit	959	(72)
Accounts payable and accrued expenses	(45,528)	125,751
Deferred rent	(43,096)	(36,867)
Total adjustments	(2,279,660)	816,839
Net cash flows provided by operating activities	377,949	2,150
Cash flows from investing activities:		
Purchase of fixed assets	(172,695)	(110,402)
Interest income reinvested	(246,717)	(329,916)
Purchase of investments	(805,409)	(5,334,210)
Proceeds from sale of investments	1,422,296	6,003,020
Net cash flows provided by investing activities	197,475	228,492
Net increase in cash and cash equivalents	575,424	230,642
Cash and cash equivalents - beginning of year	1,089,278	858,636
Cash and cash equivalents - end of year	\$1,664,702	\$1,089,278

No interest or income taxes were paid.

COMMITTEE TO PROTECT JOURNALISTS, INC. NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2016

Note 1 - Nature of Entity

The Committee to Protect Journalists, Inc. ("CPJ") is a not-for-profit corporation dedicated to supporting journalists and news organizations across the world who have been subjected to violation of their professional and human rights.

CPJ is a not-for-profit organization exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and has not been determined to be a private foundation as defined in Section 509(a).

Note 2 - Summary of Significant Accounting Policies

a. Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting which is the process of recognizing revenue and expenses when earned or incurred rather than when received or paid.

b. Basis of Presentation

As a not-for-profit organization, CPJ is required to report information regarding its financial position and activities according to the following classes of net assets:

- ➤ *Unrestricted* represents all activity without donor-imposed restrictions as well as activity with donor-imposed restrictions, which expire within the same period that the donation is received.
- > Temporarily restricted accounts for activity based on specific donorimposed restrictions that are expected to be satisfied by passage of time or performance of activities.
- Permanently restricted accounts for activity restricted by donors that must remain intact in perpetuity.

c. Cash and Cash Equivalents

All liquid investments that are not restricted or held by the investment custodian and have an initial maturity of three months or less are considered cash and cash equivalents.

d. Concentration of Credit Risk

Financial instruments which potentially subject CPJ to concentration of credit risk consist of cash, money market accounts and investment securities which have been placed with financial institutions that management deems to be creditworthy. The market value of investments is subject to fluctuation; however, management believes that the investment policy is prudent for the long-term welfare of CPJ. At year end and at certain times throughout the year, CPJ had uninsured balances; however, no losses have been suffered due to the failure of any of these institutions.

e. <u>Pledges Receivable</u>

Pledges expected to be received within one year are recorded at net realizable value. Long-term pledges are recorded at fair value using risk adjusted present value techniques. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

All outstanding balances at year end are reviewed for collectability through a review of specific accounts that factor in historical trends. Management has established an appropriate reserve for uncollectable pledges.

f. Investments

Investments are recorded at fair value, which is defined as the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. Realized and unrealized gains and losses are included in income on the statement of activities. (See Note 4 for additional information.)

g. Fixed Assets

Fixed assets to which CPJ retains title and capital items purchased which benefit future periods are capitalized at cost, or if donated, at the estimated fair value at the time of donation.

Fixed assets are depreciated or amortized over their useful lives and lease terms using the straight-line method with a one-half year convention in the year placed in service.

h. Deferred Rent

Rent expense is recognized evenly over the life of the lease using the straight-line basis. Rent expense recognized in excess of cash payments, primarily due to free rent received at the beginning of the lease, is reflected as deferred rent. In future years, when payments exceed the amount of rent recognized as expense, the deferred rent will be reduced until it is zero at the end of the lease.

i. Contributions

Contributions are recognized at the earlier of when cash is received or at the time a pledge becomes unconditional in nature. Contributions are recorded as unrestricted, temporarily restricted, or permanently restricted, depending on the existence and/or nature of any donor restriction. When a restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restriction. Restricted contributions that are satisfied in the same reporting period are classified as unrestricted.

CPJ received one large grant from an outside organization that totaled \$3,750,000, of which \$3,500,000 was outstanding at December 31, 2016. This represents approximately 54% of total public support and revenue and 66% of pledges receivable for 2016.

j. Management Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

k. Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the financial statements. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of CPJ.

l. <u>Summarized Comparative Information</u>

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with CPJ's financial statements for the year ended December 31, 2015, from which the summarized information was derived.

m. Accounting for Uncertainty of Income Taxes

CPJ does not believe its financial statements include any uncertain tax positions. Tax filings for the periods ending December 31, 2013 and later are subject to examination by applicable taxing authorities.

n. Subsequent Events

Management has evaluated for potential recognition and disclosure events subsequent to the date of the statement of financial position through May 25, 2017, the date the financial statements were available to be issued. No events have occurred subsequent to the statement of financial position date through our evaluation date that would require adjustment to or disclosure in the financial statements.

o. New Pronouncement

On August 18, 2016, the Financial Accounting Standards Board (FASB) issued an Accounting Standards Update (ASU) No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*. The ASU, which becomes effective for the December 31, 2019 year, with early implementation permitted, focuses on improving the current net asset classification requirements and information presented in the financial statements and notes that is useful in assessing a not-for-profit's liquidity, financial performance and cash flows.

In addition, FASB issued ASU No. 2016-02, *Leases*. The ASU, which becomes effective for the December 31, 2021 year, requires the full obligation of long term leases to be recorded as a liability with a corresponding "right to use asset" on the statement of financial position.

CPJ is evaluating the impact of these standards on future financial statements. The process to revise the statements will begin in 2017 and the accounting software will be restricted to meet FASB compliance by the beginning of 2018.

Note 3 - Pledges Receivable

Pledges receivable are due to be collected in the following years:

		<u>2016</u>	<u>2015</u>
Year ending:	December 31, 2016	\$0	\$2,513,009
	December 31, 2017	2,341,490	704,706
	December 31, 2018	1,052,281	0
	December 31, 2019	1,111,827	0
	December 31, 2020	<u>896,511</u>	0
		5,402,109	3,217,715
Less: allowance	for doubtful accounts	(104,070)	(5,000)
Less: adjustmer	nt to fair value,		
using a discou	ınt rate of 1.5 %	<u>(88,253</u>)	<u>(14,094</u>)
Total		<u>\$5,209,786</u>	<u>\$3,198,621</u>

Note 4 - Investments

Accounting standards establish a fair value hierarchy giving the highest priority to quoted market prices in active markets and the lowest priority to unobservable data.

The fair value hierarchy is categorized into three levels based on the inputs as follows:

- Level 1 Valuations based on unadjusted quoted prices in active markets for identical assets or liabilities that CPJ has the ability to access.
- Level 2 Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.
- Level 3 Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

Investments consist of:

	<u>December 31, 2016</u>			
	<u>Level 1</u>	<u>Level 3</u>	<u>Total</u>	
Cash	\$9,728	\$0	\$9,728	
Equities – U.S. Large Cap	1,520	0	1,519	
Bond funds	1,714,903	0	1,714,904	
Equity funds				
Emerging Markets	496,622	0	496,622	
International	1,832,050	0	1,832,050	
U.S. Large Cap	3,917,940	0	3,917,940	
U.S. Mid Cap	626,139	0	626,139	
Global	1,511,736	0	1,511,736	
Exchange traded funds	515,234	0	515,234	
Hedge funds	0	<u>1,466,564</u>	<u>1,466,564</u>	
	<u>\$10,625,872</u>	<u>\$1,466,564</u>	<u>\$12,092,436</u>	

	D	December 31, 2015			
	<u>Level 1</u>	<u>Level 3</u>	<u>Total</u>		
Cash	\$4,617	\$0	\$4,617		
Bond funds	1,684,955	0	1,684,955		
Equity funds					
Emerging Markets	241,267	0	241,267		
International	2,047,210	0	2,047,210		
U.S. Large Cap	3,653,320	0	3,653,320		
U.S. Mid Cap	820,556	0	820,556		
Global	1,625,746	0	1,625,745		
Exchange traded funds	659,172	0	659,172		
Hedge funds	0	1,442,951	1,442,951		
	<u>\$10,736,843</u>	<u>\$1,442,951</u>	<u>\$12,179,794</u>		

Level 1 securities are valued at the closing price reported on the active market that they are traded on. Level 3 securities are valued based on the asset value reported by investment custodian. These methods produce a fair value calculation that may not be indicative of net realizable value or reflective of future values. The use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in different fair value measurements.

Investments are designated as follows:

	<u>2016</u>	<u>2015</u>
Endowment (Note 8)	\$11,788,278	\$11,892,889
Conditional contribution (Note 6)	302,638	286,905
Other	1,520	<u>0</u>
	<u>\$12,092,436</u>	<u>\$12,179,794</u>
Net investment income/(loss) consist of:		
	<u>2016</u>	<u>2015</u>
Interest and dividends	\$246,717	\$335,150
Unrealized gain/(loss)	25,754	(586,759)
Realized gain on sale of investments	257,058	63,327
Less: investment fees	<u>(76,457)</u>	<u>(78,500)</u>
Net investment income/(loss)	<u>\$453,072</u>	(<u>\$266,782</u>)
Changes in level 3 investments are as follow	s:	
	<u>2016</u>	<u>2015</u>
Investments at fair value –		
beginning of year	\$1,442,951	\$1,327,260
Purchases	0	114,000
Increase in market value	23,613	1,691 \$1,442,051
Investments at fair value – end of year	<u>\$1,466,564</u>	<u>\$1,442,951</u>

Note 5 - Fixed Assets

Fixed assets at December 31, 2016 and 2015 consist of:

	<u>2016</u>	<u>2015</u>
Furniture	\$428,895	\$428,895
Office equipment	64,158	52,159
Websites	199,257	199,257
Leasehold improvements	139,502	86,275
Database	<u>225,371</u>	117,902
	1,057,183	884,488
Less: accumulated depreciation	<u>(757,106</u>)	<u>(701,572</u>)
Total fixed assets - net	<u>\$300,077</u>	<u>\$182,916</u>

Note 6 - Conditional Contribution

CPJ received funds to be used to invest as a term endowment. Investment earnings may be spent on a current basis to support CPJ's programs. As the donor has the unilateral right to reassign the full principal amount of \$300,000 to any other qualified charitable institution within a five year term, which ends March 26, 2019, this clause is deemed a condition that does not permit CPJ to recognize the contribution as income. A liability for the full principal amount has been established.

Note 7 - Temporarily Restricted Net Assets

Net assets were released from restriction due to satisfaction of donor stipulations as follows:

	<u>2016</u>	<u>2015</u>
Program restrictions:		
Impunity	\$66,667	\$66,666
Free the Press	66,666	66,667
Journalist Assistance	144,415	111,667
OSI Fellowships	29,463	105,537
Press Freedom in Europe	187,235	246,348
Database Innovation	240,606	126,686
New Initiatives	94,355	100,000
Latin America Program	25,000	0
Emergencies Program	161,818	0
Institutional Strengthening	108,276	0
Social Media	0	100
Total program restrictions	1,124,501	823,671
Time restrictions	1,300,000	1,097,500
Endowment appropriations	<u>541,776</u>	<u>575,000</u>
Total	<u>\$2,966,277</u>	<u>\$2,496,171</u>

At year end, net assets are temporarily restricted by donors for the following purposes:

	<u>2016</u>	<u>2015</u>
Program restrictions:		
Institutional Strengthening	\$3,041,724	\$0
Impunity	66,667	133,334
Free the Press	66,667	133,333
Journalist Assistance	183,918	133,333
OSI Fellowships	0	179,463
Press Freedom in Europe	251,662	438,897
Database Innovation	90,708	331,314
New Initiatives	5,645	0
Latin America Program	25,000	0
Emergencies Program	<u>288,182</u>	0
Total program restrictions	4,020,173	1,349,674
Time restrictions	1,235,000	1,460,000
Unappropriated endowment earnings	2,288,278	2,392,889
Total	<u>\$7,543,451</u>	<u>\$5,202,563</u>

Note 8 - Permanently Restricted Net Assets

CPJ's endowment consists of four permanently restricted individual funds that are required to be held indefinitely. The income from these investments can be used to support general activities.

At December 31, 2016, permanently restricted net assets consist of the following:

Knight Endowment	\$5,000,000
Ford Foundation Endowment	1,500,000
Bloomberg Endowment	2,000,000
Annenberg Endowment	1,000,000
Total	\$9,500,000

Interpretation of Relevant Law

CPJ follows the New York Prudent Management of Institutional Funds Act ("NYPMIFA"). The Board of Directors of CPJ has interpreted NYPMIFA as requiring certain amounts to be retained permanently. Absent explicit donor stipulations to the contrary, the fair value of the original gift as of the gift date for all donor-restricted endowment funds will be preserved. However, under certain circumstances, CPJ has the right to appropriate for expenditure the fair value of the original gift in a manner consistent with the standard of prudence specifically prescribed by NYPMIFA.

As a result of this interpretation, CPJ classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Absent any specific donor-stipulations, the remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by CPJ.

Spending Policies

In accordance with NYPMIFA, the following factors are considered in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund;
- (2) The purposes of CPJ's mission and the donor-restricted endowment fund;
- (3) General economic conditions;
- (4) The possible effect of inflation and deflation;
- (5) The expected total return from income and the appreciation of investments;
- (6) Other resources available;
- (7) The investment policies;
- (8) Where appropriate and circumstances would otherwise warrant alternatives to expenditure of the endowment fund, giving due consideration to the effect that such alternatives may have.

The board appropriated \$541,776 and \$575,000 from the endowment during 2016 and 2015, respectively.

Changes in endowment net assets were as follows:

	December 31, 2016			
		Temporarily	Permanently	
	<u>Unrestricted</u>	<u>Restricted</u>	<u>Restricted</u>	<u>Total</u>
Endowment net assets,				
beginning of year	\$0	\$2,392,889	\$9,500,000	\$11,892,889
Net gain on investments	0	274,116	0	274,116
Interest and dividends	0	163,049	0	163,049
Appropriations for				
expenditure	0	<u>(541,776</u>)	0	<u>(541,776</u>)
Endowment net assets,				
end of year	<u> </u>	<u>\$2,288,278</u>	<u>\$9,500,000</u>	<u>\$11,788,278</u>
	<u>December 31, 2015</u>			
		m	D	
	II	Temporarily	Permanently	
P. I	<u>Unrestricted</u>	<u>Restricted</u>	<u>Restricted</u>	<u>Total</u>
Endowment net assets,	¢ο	ቀ ጋ ጋጋጋ ረጋ፫	¢0 5 00 000	ф12.722.62E
beginning of year	\$0	\$3,232,635	\$9,500,000	\$12,732,635
Net loss on investments	0	(513,031)	0	(513,031)
Interest and dividends	0	248,285	0	248,285
Appropriations for				
			^	
expenditure	0	<u>(575,000</u>)	0	<u>(575,000</u>)
Endowment net assets, end of year	<u>0</u> \$0	<u>(575,000)</u> \$2,392,889	<u> </u>	<u>(575,000)</u> \$11,892,889

All endowment net assets are donor-restricted.

Endowment Investment Policies

CPJ has adopted an investment policy for endowment assets that relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). A diversified asset allocation is targeted that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or NYPMIFA requires to be retained as a fund of perpetual duration. There were no such deficiencies as of December 31, 2016 and 2015.

Note 9 - Commitments and Contingencies

CPJ has a non-cancelable lease agreement for office space which expires in 2019. Future minimum payments, excluding utilities and other escalations, under the lease are as follows:

Year ending:	December 31, 2017	\$323,997
	December 31, 2018	330,477
	December 31, 2019	<u> 195,009</u>
Total		<u>\$849,483</u>

Note 10 - Employee Benefits

CPJ sponsors a defined contribution pension plan. All full-time employees with one month of service are eligible to participate. Contributions of 3% are made annually. Total employer contributions for totaled \$156,743 and \$144,243 for the years ended 2016 and 2015, respectively.

Note 11 - In-Kind Contributions

Donated services are recorded if they create or enhance non-financial assets or if the service requires specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by contributions.

In-kind contributions were \$244,311 and \$162,428 in 2016 and 2015, respectively.

The contributions were allocated as follows:

	<u>December 31, 2016</u>		
	Management and		
	<u>Programs</u>	<u>General</u>	<u>Total</u>
Professional fees - legal	\$140,824	\$45,956	\$186,780
Professional fees - publishing	51,578	0	51,578
Travel	<u>5,953</u>	0	<u>5,953</u>
Total in-kind services	<u>\$198,355</u>	<u>\$45,956</u>	<u>\$244,311</u>

	December 31, 2015		
		Management and	
	<u>Programs</u>	<u>General</u>	<u>Total</u>
Professional fees - legal	\$43,000	\$57,000	\$100,000
Professional fees - publishing	51,526	0	51,526
Travel	10,902	0	10,902
Total in-kind services	\$105.428	\$57.000	\$162,428